



ECIIA

# ANNUAL REPORT

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## ECIIA 2024: A Year of Advocacy & Action

This report captures our key actions, impact, and vision as we continue shaping the future of internal audit in Europe.



# Foreword from President & Secretary General



**Massimiliano Turconi**  
ECIIA President

**Pascale Vandebussche**  
ECIIA Secretary General



## 2024 was a year of strong momentum.

It was marked by numerous initiatives aimed at better serving our members, including a review of the ECIIA strategic plan.

We continued to advocate for the crucial role of internal auditors in promoting strong governance and driving business transformation—especially in areas like digitalisation, sustainability, and resilience.

Our outreach and influence have grown significantly. We strengthened our engagement with key stakeholders: the business sector (via European Issuers), external auditors (via Accountancy Europe), and the new standard-setters and regulators (EFRAG, GRI). We also deepened collaboration with the Board of Directors (ecoDa) and Risk Managers (FERMA).

There is growing recognition that internal auditors play a vital role in supporting governing bodies and management in overseeing and responding to new risks and organisational change. However, regulators still largely exclude internal audit from regulatory frameworks—apart from those in the financial sector.

While internal audit is formally embedded in financial regulation, we continue to advocate for broader recognition across all sectors. At the same time, we have reinforced our engagement with the ECB through regular meetings, aiming to ensure that internal auditors in banking are well represented in evolving supervisory discussions, through our contribution to the consultation paper on governance and risk culture.

## Looking ahead, 2025 will be a year of uncertainty and change.

A new European Commission and Parliament are now in place, with a clear focus on enhancing European competitiveness and simplifying regulations.

The regulatory landscape continues to evolve rapidly. The Omnibus "Content" Proposal has entered the amendment drafting phase in the European Parliament, a critical step toward shaping future ESG reporting requirements. Meanwhile, the "Stop the Clock" Directive has come into force, extending phase-in periods for Wave 2 and 3 companies under the CSRD and delaying the application of the CS3D for all entities in scope.

In parallel, EFRAG has submitted its Work Programme for the ESRS Review, outlining key actions for the months ahead.

The financial sector, including ESMA, is actively advising the Commission and advocating for better regulatory alignment.

The digital agenda also remains a priority, with the implementation of DORA and the Artificial Intelligence Act presenting both opportunities and challenges. Another key initiative is the EU's effort to strengthen cyber resilience through higher standards and a comprehensive, horizontal approach.

Importantly, the **Global Internal Audit Standards** are now being implemented—bringing new expectations and opportunities for the profession.

Internal auditors must remain agile, ready to adapt to shifting business models and operational tools. Boards, too, must guide governing bodies through a landscape shaped by geopolitical tension, supply chain fragility, and cybersecurity risks—where resilience and foresight are no longer optional but essential.

Let us continue working together toward an internal audit function that is recognised as a key pillar of strong governance and sustainable business—and take this opportunity to thank all our members and volunteers for their unwavering support.



# 01



ECIIA helps **strengthen the internal audit profession and support better governance across Europe.**

## ECIIA at a Glance

Our mission is to advocate for the internal audit profession and promote the value of internal audit and strong corporate governance to European regulators and stakeholders. We also support National Institutes in their advocacy and related services.

📌 For highlights in numbers, check our [2024 infographic](#).

### Who We Are

**35** NATIONAL INSTITUTES

**55 000** MEMBERS REPRESENTED



STRONG TIES WITH EU INSTITUTIONS, REGULATORS, AND STAKEHOLDERS



FOCUS AREAS: ADVOCACY, PUBLICATIONS, EVENTS, COLLABORATION



# What We Did in 2024

***“2024 was a year of action  
—translating priorities into  
impact through advocacy,  
insights, and collaboration”***

Our advocacy work in 2024 was grounded in active engagement, timely insights, and close collaboration with our members and stakeholders. Through a mix of strategic actions and ongoing dialogue, ECIIA ensured the profession’s voice was heard across key European platforms.



## ADVOCACY ACTIVITIES

www.eciia.eu



ECIIA’s advocacy work spans multiple formats and touchpoints, ensuring strong and continuous engagement with members and European stakeholders:

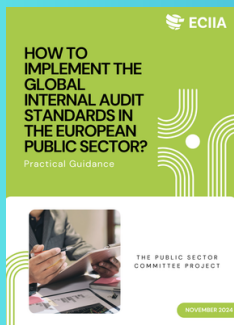
- Webinars
- Reactions to consultations
- Position papers & factsheets
- Meetings with EU regulators
- Surveys to gather member insights
- Forums and Conferences
- SPOC system – Allocation of Board members to National Institutes
- Speaking engagements at National Institutes’ local events

# Key Highlights from Publications, Events & Outreach



## PUBLICATIONS

In 2024, ECIIA released six publications to support internal auditors in navigating key regulatory developments, governance frameworks, and emerging risks.



Guidance tailored for European public sector auditors to apply the new Global Internal Audit Standards effectively.



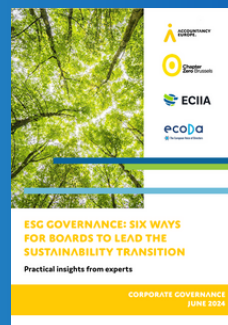
A practical guide to help internal auditors prepare for the 2025 DORA deadline, with a focus on digital resilience and cybersecurity.



Outlines the impact of the EU's new AML/CFT package and the upcoming Anti-Money Laundering Authority (AMLA).



Explores how risk culture has evolved since 2008 and provides insight into supervisory expectations and challenges in auditing culture.



Developed with key partners, this publication helps boards strengthen ESG governance with real-world examples and advice.



A trusted reference for audit planning, highlighting top risks like cybersecurity, AI, human capital, and climate change.



## EVENTS & FORUMS

We created meaningful spaces for dialogue between internal auditors, regulators, and stakeholders — both virtually and in person.

### Webinars

We hosted 11 webinars, gathering over 3000 participants, supporting our publications and spotlighting key issues for the internal audit community across Europe.

### ECIIA Banking Forum

Organised with the ECB, this forum explored the impact of AI on the internal audit profession, bringing together regulators and practitioners.

### ECIIA Conference – Budapest

Our flagship conference gathered over 500 professionals to exchange insights on governance, ethics, and innovation in internal auditing.



## OUTREACH & COLLABORATION

We deepened our engagement with European institutions, National Institutes, and global partners to ensure alignment and strong representation.

- Regular meetings with European Regulators and Supervisors
- Collaboration and exchanges with European Associations representing key stakeholders
- Strengthened cooperation with global IIA and European professional bodies
- SPOC system enabled direct dialogue between Board members and National Institutes



# Looking Ahead

# 02

## Priorities for 2025

In 2025, ECIIA will focus on strengthening its advocacy efforts and evolving its internal structure to better serve the internal audit profession across Europe. As we face growing challenges in areas like AI, ESG, and digital risks, ECIIA is also undergoing a strategic transformation to remain agile, impactful, and future-ready.

### Advocacy Plan

- Expand outreach to EU institutions with a clear, coordinated advocacy strategy
- Focus on key topics: EU competitiveness, ESG reporting, digital agenda, regulatory simplification and corporate governance
- Strengthen alignment between ECIIA and National Institutes on advocacy goals
- Launch new factsheets, position papers, and stakeholder engagement materials
- Improve monitoring and response to emerging EU legislative developments

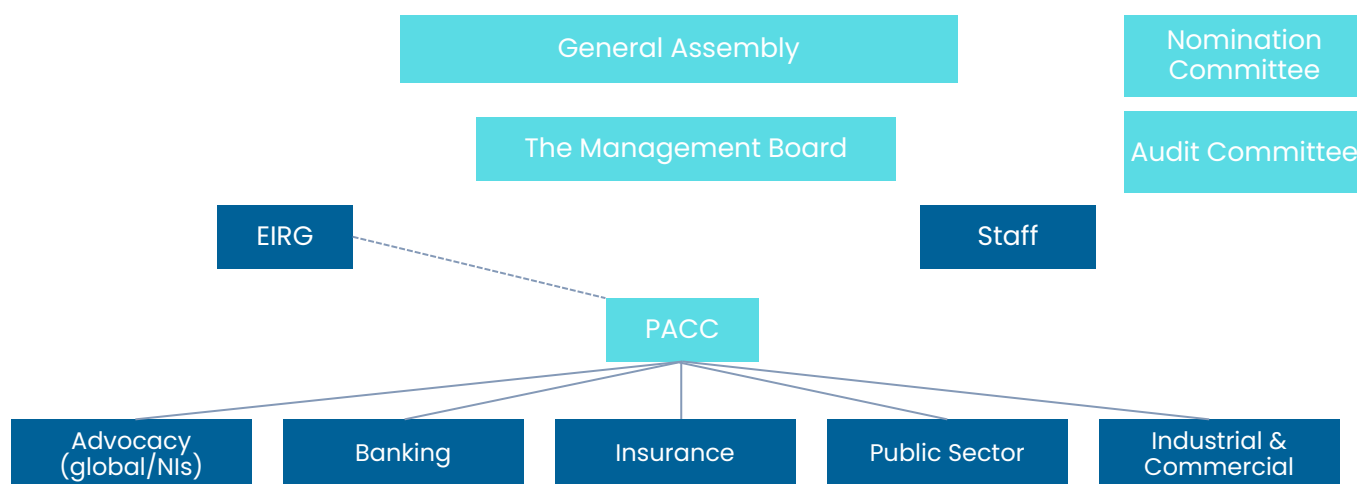
### Internal Plan

- Enhance support for National Institutes, especially smaller and mid-sized ones
- Improve internal processes using digital tools and lean structures
- Strengthen SPOC engagement and sector-specific working groups
- Foster networking through webinars, committees, and sectoral events
- Align ECIIA's operations and messaging with its updated mission



# 03

## Structure & Governance



### The Management Board

|  |                  |
|--|------------------|
| Massimiliano Turconi, ECIIA President    | IIA Italy        |
| Andrea Bracht, ECIIA Vice-President      | IIA Germany      |
| Aristodimos Dimitriadis, ECIIA Treasurer | IIA Greece       |
| Robert Kollar                            | IIA Hungary      |
| Agueda de Lara                           | IIA Spain        |
| Philippe Mocquard                        | IIA France       |
| Martta Rajjalahti                        | IIA Finland      |
| Astrid Langeveld-Vos                     | IIA Netherlands  |
| Iveta Reinholde                          | IIA Latvia       |
| Kathleen Meganck                         | IIA Belgium      |
| Peter Elam                               | IIA UK & Ireland |

### Our Committees

[The Audit Committee](#) | [The Advocacy Sub-Committee](#) | [The Public Affairs Coord. Committee](#) | [The Nomination Committee](#) | [The Banking Committee](#) | [The Insurance Committee](#) | [The Public Sector Committee](#) | [The Industrial Committee](#)

For full committee composition and activities, visit [www.eciia.eu](http://www.eciia.eu)



## WANT TO KNOW MORE?



Check the 2024 infographic



[Connect with us](#)



[www.eciia.eu](http://www.eciia.eu)



**ECIIA**

Avenue des Arts 6  
1210 Brussels, Belgium  
TR: 84917001473652  
[www.eciia.eu](http://www.eciia.eu)